

# BBR HOLDINGS (S) LTD

UEN: 199304349M

(Incorporated in the Republic of Singapore)

(the "Company")

## MINUTES OF THE 32<sup>ND</sup> ANNUAL GENERAL MEETING DULY CONVENED AND HELD AT 50 CHANGI SOUTH STREET 1, BBR BUILDING, SINGAPORE 486126 ON WEDNESDAY, 29<sup>TH</sup> APRIL 2026 AT 4.00 P.M.

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### PRESENT

#### Directors:

Mr Lim Boon Cheng ("Non-Executive Chairman")  
Mr Tan Kheng Hwee Andrew ("Executive Deputy Chairman")  
Mr Seow Chin Heng Adrian ("Chief Executive Office or CEO")  
Mr Voon Yok Lin  
Mr Chan Mun Wei  
Ms Karen Lee Kiah Ling  
Mr Bruno Sergio Valsangiacomo \*  
Mr Marcel Poser\*  
Dr Pietro Brenni \*

#### Absent With Apologies

Mr Romano William Fanconi

\* Joined via Zoom

#### Shareholders/Proxies:

As per attendance sheets maintained by the Company

#### By Invitation:

Ms Chew Nam Yeo	Chief Financial Officer ("CFO")
Liew Meng Ling	Company Secretary
Mr Alvin Phua	Ernst & Young LLP
Mr Joesvan Liew	Ernst & Young LLP
Mr Ang Chuen Beng	Ernst & Young LLP
Mr Lawrence Tan	Rajah & Tann LLP
Ms Danielle Louise Basiuk	Rajah & Tann LLP
Mr Chen Xiaqi	Boardroom Corporate & Advisory Services Pte Ltd
Mr Benjamin Ee Jian Hong	Boardroom Corporate & Advisory Services Pte Ltd
Ms Ang Rui En	Boardroom Corporate & Advisory Services Pte Ltd
Mr Chen Yeow Sin	One Partnership PAC
Ms Alice Cheah Pooi Queen	One Partnership PAC
Mr Andrew Ang	One Partnership PAC
Mr Wayne Koo	Waterbrooks Consultants Pte Ltd

**CHAIRMAN**

Mr Lim Boon Cheng took the chair of the Meeting and extended a warm welcome to all present.

**QUORUM**

With the requisite quorum present, the Chairman declared the Meeting open at 4.00 p.m.

**NOTICE**

The Notice of Meeting dated 10 April 2026 was taken as read.

**INTRODUCTION**

The Chairman introduced members of the Board of Directors to those present at the Meeting.

**VOTING**

In compliance with the Listing Rules of the Singapore Exchange Securities Trading Limited, all resolutions at the Meeting were put to vote by way of poll.

Boardroom Corporate & Advisory Services Pte Ltd was appointed as the Polling Agent and One Partnership PAC was appointed as the Scrutineer for all polls conducted for the Meeting.

**SUBMISSION OF QUESTIONS**

The Chairman informed that the Company had requested shareholders who wish to ask questions pertaining to the agenda of the Meeting to submit their questions in advance. The Company received some questions from shareholders as well as from the Securities Investors Association (Singapore) before the Meeting. The Company had published its response to these questions via SGXnet on 23 April 2026.

**ORDINARY BUSINESS:****RESOLUTION 1: ADOPTION OF AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025, DIRECTORS' STATEMENT AND AUDITOR'S REPORT**

The Meeting proceeded to receive and adopt the audited Financial Statements of the Company for the financial year ended 31 December 2025 together with the Directors' Statement and Auditor's Report.

The Chairman invited questions from members present.

Question 1

A shareholder referred to the financial statements and sought clarification on the following items: (i) the provision for bargain purchase on acquisition; (ii) the provision for onerous contracts; (iii) the amortisation of capitalised fulfilment costs; and (iv) the fair value loss on investment property.

These questions were addressed by the CFO.

## Response:

- (i) The bargain purchase recognised in FY2024 represented a gain and it arose from the acquisition of the accommodation business, where the consideration paid was lower than the fair value of the net assets acquired, which then resulted in a bargain purchase.
- (ii) All projected costs of ongoing construction projects of the Group were reviewed on a continual basis and in the event of any costs overrun resulting in an expected loss for the projects, provision for onerous contracts were made accordingly to the extent that all project losses were fully accounted for.
- (iii) The amortisation of capitalised fulfilment costs was related to the amortisation of land and related costs based on the percentage of completion of The Linq development project.
- (iv) The fair value loss on investment property was a non-cash accounting write-down of the accommodation business asset based on an independent valuation conducted on the investment property. The valuation took into account that the discounted cashflow from the investment property based on the remaining lease term which will be expiring on 30 June 2030.

Question 2

CEO was requested to provide a current update on the Group's business.

Response:

The Group is seeking to leverage on its existing core business by exploring opportunities to diversify and move further upstream along the value chain. Hence, instead of relying on project-based returns, the Group is considering businesses that can generate stable and recurring income streams, while creating long-term shareholder value.

The accommodation business segment was observed as the trend and right move and it is also viewed positively by the private equity market, where it is commonly referred to as the "living sector". The Group believed that this segment is an attractive area for expansion and growth. Hence the Group is exploring business opportunities in dormitories and student accommodation.

To support the growth of the business, the Group will need to explore more opportunities and hence additional capital will be required to support any such new investments. Given that there will be a limit to such additional capital, one other way is for the Group to leverage its ability to identify good investments and collaborate with suitable partners and investors, including institutional investors, who can capitalise on the Group's capabilities and established track record. This is the investment management aspect of the business which is a fee-based business with recurring income and is also a new area of business growth for the Group.

Question 3

The shareholder requested to comment on its strategic direction within the Green Technology business segment and if this is a profitable business. In particular, the shareholder noted that the Company currently appears to operate primarily as a service provider, rather than as an owner of proprietary green energy technology.

Response:

The CEO explained that the Group's primary focus was on the project-based business targeting B2B segment. The Green Technology business segment currently accounts for a relatively small portion of the Group's overall business. This business also faces a lot of competition in the market. Nonetheless, the Group will continue to scale up this business segment by pursuing bigger projects.

Green Technology business segment is a profitable business although it has its long term challenges.

Question 4

The Shareholder enquired on the precast business of the Group.

Response:

The Executive Deputy Chairman replied that the Group was not in the precast business.

There were no further questions and Chairman proceeded to have members proposed the motion as follows and put Resolution 1 to the vote:

“THAT the Directors’ Statement and the audited Financial Statements of the Company for the financial year ended 31 December 2025 together with the Auditor’s Report be received and adopted.”

**RESOLUTION 2: DECLARATION OF FIRST AND FINAL DIVIDEND**

The Meeting proceeded to the declaration of a first and final (tax exempt one-tier) dividend of 0.3 cents for each ordinary share for the financial year ended 31 December 2025.

At this juncture, a shareholder commented that the Group’s order book stood at approximately \$441 million as at 31 December 2025 and given the current operating environment, costs are likely to increase. The shareholder enquired whether there are adequate measures in place to manage and mitigate the impact of rising costs on the existing order book.

Response:

The Executive Deputy Chairman replied that for the two government projects of the Group, steel and concrete prices were benchmarked against BCA index and this helped to mitigate the impact of price increases. For other projects, the increase in steel and concrete prices would result in higher project costs. Though steel and concrete formed a major portion of project cost, they are not more than 50%. There are other project costs like earthworks, piling etc which are still based on fixed cost. For projects where profit margins are affected by rising material costs, the Group will continue to manage these cost pressures as far as practicable, including dialogue with government agencies on possible subsidies and support measures to help the industry navigate this period.

The CEO added that, in light of the Middle East war and the resulting global uncertainties, the Group has adopted a more cautious approach in pricing new projects and has factored potential material price escalation into its tenders and project evaluations. The Group continues to actively manage rising costs through regular project margin reviews and by avoiding excessive forward commitments on purchases.

While acknowledging that profit margins may be affected by the prevailing macroeconomic environment, the Executive Deputy Chairman highlighted that such challenges are being experienced across many industries, and that the Group is managing the situation prudently.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 2 was put to the vote:

“THAT a first and final (tax exempt one-tier) dividend of 0.3 cents for each ordinary share for the year ended 31 December 2025 be declared for payment to the members on 26 May 2026.”

### **RESOLUTION 3: RE-ELECTION OF MR VOON YOK LIN AS A DIRECTOR**

It was noted that the Nominating Committee has recommended that Mr Voon Yok Lin, be re-elected as a Director of the Company. Mr Voon will, upon re-election as a Director of the Company, remain as an Executive Director of the Company.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 3 was put to the vote:

“THAT Mr Voon Yok Lin, who retires in accordance with Regulation 111 of the Company’s Constitution, be and is hereby re-elected as an Executive Director of the Company.”

### **RESOLUTION 4: RE-ELECTION OF MR CHAN MUN WEI AS A DIRECTOR**

It was noted that the Nominating Committee has recommended that Mr Chan Mun Wei be re-elected as a Director of the Company. Mr Chan will, upon re-election as a Director of the Company, remain as an Independent Non-Executive Director, Chairman of the Remuneration Committee, a Member of the Audit and Risk Committee and a Member of the Nominating Committee of the Company.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 4 was put to the vote:

“THAT Mr Chan Mun Wei, who retires in accordance with Regulation 111 of the Company’s Constitution, be and is hereby re-elected as an Independent Non-Executive Director, Chairman of the Remuneration Committee, a Member of the Audit and Risk Committee and a Member of the Nominating Committee of the Company.”

#### **RESOLUTION 5: RE-ELECTION OF MR BRUNO SERGIO VALSANGIACOMO AS A DIRECTOR**

It was noted that the Nominating Committee has recommended that Mr. Bruno Sergio Valsangiacomo be re-elected as a Director of the Company. Mr. Bruno Sergio Valsangiacomo will, upon re-election as a Director of the Company, remain as Non-Executive Director of the Company. The appointment of Mr, Marcel Poser as his alternate shall continue upon re-election of Mr. Bruno Sergio Valsangiacomo as a Director of the Company.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 5 was put to the vote:

“THAT Mr Bruno Sergio Valsangiacomo, who retires in accordance with Regulation 111 of the Company’s Constitution, be and is hereby re-elected as an Executive Director and Chief Executive Officer of the Company.”

#### **RESOLUTION 6: RE-ELECTION OF MR SEOW CHIN HENG ADRIAN AS A DIRECTOR**

It was noted that the Nominating Committee has recommended that Mr Seow Chin Heng Adrian who joined the Board on 5 May 2025 be re-elected as a Director of the Company. Mr Seow will, upon re-election as a Director of the Company, remain as an Executive Director and Chief Executive Officer of the Company.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 6 was put to the vote:

“THAT Mr Seow Chin Heng Adrian, who retires in accordance with Regulation 115 of the Company’s Constitution, be and is hereby re-elected as an Executive Director and Chief Executive Officer of the Company.”

**RESOLUTION 7: APPROVAL OF DIRECTORS' FEES**

It was noted that the Board had recommended a payment of S\$281,000 as Directors' fees for the financial year ended 31 December 2025. There was no material change to the amount of Directors' fees payable for FY 2025 as compared to \$278,000 paid in respect of FY2024.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 7 was put to the vote:

“THAT a sum of S\$281,000.00 be approved for payment as Directors' fees for the financial year ended 31 December 2025.”

**RESOLUTION 8: RE-APPOINTMENT OF AUDITORS AND AUTHORISE DIRECTORS TO FIX THE AUDITOR'S REMUNERATION**

It was noted that the Audit Committee has nominated Ernst & Young LLP for re-appointment as auditors of the Company for the ensuing year. Ernst & Young LLP, who is the auditor of the Company, had expressed their willingness to continue in office.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 8 was put to the vote:

“THAT Ernst & Young LLP be and hereby re-appointed as the auditor of the Company; and the Directors be authorised to fix the auditor's remuneration.”

**ANY OTHER ORDINARY BUSINESS**

It was noted that no notice of other ordinary business has been received; the meeting proceeded to the Special Business of the Meeting.

**SPECIAL BUSINESS:****RESOLUTION 9: SHARE ISSUE MANDATE**

Approval was sought from the members, to empower Directors of the Company to allot and issue shares and other convertible securities in the Company up to a number not more than 50% of the total number of issued shares of the Company (excluding treasury shares), of which up to 20% may be issued other than on a pro rata basis to the existing shareholders of the Company.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 9 was put to the vote:

“THAT pursuant to Section 161 of the Companies Act 1967 of Singapore (“**Companies Act**”) and the Mainboard Listing Rules of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”) as may for the time being be applicable, authority be and is hereby given to the Directors to:

- (a) (i) allot and issue shares in the share capital of the Company (“**Shares**”) whether by way of rights, bonus or otherwise;
  - (ii) make or grant offers, agreements or options (collectively, “**Instruments**”) that might or would require Shares to be issued or other transferable rights to subscribe for or purchase shares including but not limited to the creation and issue of warrants, debentures or other instruments convertible into Shares; and/or
  - (iii) issue additional Instruments arising from adjustments made to the number of Instruments previously issued in the event of rights, bonus or capitalization issues, at any time upon such terms and conditions and for such purposes and to such persons as the Directors may, in their absolute discretion, deem fit; and
- (b) issue Shares in pursuance of any Instrument made or granted by the Directors while such authority was in force (notwithstanding that the authority conferred by the members may have ceased to be in force);

Provided that:

- (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution):
  - (A) shall not exceed 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the share capital of the Company (as calculated in accordance with sub-paragraph (2) below); and
  - (B) the aggregate number of Shares to be issued other than on a pro rata basis to the shareholders of the Company does not exceed 20% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the share capital of the Company (as calculated in accordance with sub-paragraph (2) below);

- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1) above, the aggregate number of issued Shares (excluding treasury shares and subsidiary holdings) shall be based on the aggregate number of issued Shares (excluding treasury shares and subsidiary holdings) in the share capital of the Company at the time of the passing of this Resolution, after adjusting for: -
- (A) new Shares arising from the conversion or exercise of convertible securities; or
  - (B) new Shares arising from the exercise of share options or the vesting of share awards, provided the options or awards were granted in compliance with the Mainboard Listing Rules of the SGX-ST; and
  - (C) any subsequent bonus issue, consolidation or subdivision of Shares, where applicable.

provided further that adjustment in accordance with sub-paragraphs (A) and (B) above are only to be made in respect of new Shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of this Resolution;

- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Mainboard Listing Rules of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and
- (4) unless revoked or varied by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to this Resolution may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the date of passing of this Resolution and expiring on the earliest of:
- (A) the date on which the next annual general meeting of the Company is held; or
  - (B) the date by which the next annual general meeting of the Company is required by law to be held.”

**RESOLUTION 10: AUTHORITY TO ALLOT AND ISSUE SHARES UNDER THE 2024 BBR SHARE PLAN**

Approval was sought from the members, to empower Directors of the Company to grant awards under the 2024 BBR Share Plan (“Plan”), which explanatory notes were set out in the Annual Report.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 10 was put to the vote:

“THAT pursuant to Section 161 of the Companies Act 1967, the Directors of the Company be authorised and empowered to offer and grant awards in accordance with the provisions of the 2024 BBR Share Plan (“Plan”) and to allot and issue, transfer and/or deliver from time to time such number of fully paid-up shares in the capital of the Company as may be required to be delivered pursuant to the vesting of the awards under the Plan, provided that the aggregate number of new shares which may be issued and existing shares which may be delivered (whether such existing shares are acquired pursuant to the Share Purchase Mandate and/or held as treasury shares, or otherwise) pursuant to awards granted under the Plan on any date, when added to the number of shares issued and issuable and existing shares delivered and deliverable in respect of (a) all awards granted under the Plan and (b) all options or awards granted under any other option scheme or share plan of the Company then in force, shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) from time to time.”

**RESOLUTION 11: PROPOSED DIVERSIFICATION OF THE EXISTING BUSINESS TO INCLUDE THE SENIOR LIVING BUSINESS**Question 5

A shareholder enquired on the opportunities that can be harvested from this sector.

Response:

The CEO replied that the Company sees growing demand in this sector, driven by demographic trends such as an ageing population and declining birth rates. By 2030, it is projected that 1 in 4 individuals will be aged 60 and above. As a result, demand for care services and lifestyle solutions for seniors are expected to increase significantly, positioning this as a promising sunrise industry.

While the Company is not currently involved in the senior living sector, it believes it can leverage its core competencies in construction for site development and potentially operate the senior living business under an owner-operator model. The Company is currently evaluating suitable opportunities and directions in this space, and sees the senior living sector as an area with potential in the long term. Hence, it would like to seek shareholders' approval to include this sector within the Accommodation Solutions business segment.

The following motion was proposed, seconded and Resolution 11 was put to the vote:

"THAT:

- (a) approval be and is hereby given for the diversification by the Group of its Existing Business to expand the Accommodation Solutions to include the Senior Living Business;
- (b) the Group be and is hereby authorised to invest in, purchase or otherwise acquire or dispose of, from time to time any such assets, investments and shares/interests in any entity that is in the Senior Living Business on such terms and conditions as the Directors deem fit, and the Directors be and are hereby authorised to take such steps and exercise such discretion and do all acts or things as they deem desirable, necessary or expedient or give effect to any such investment, purchase, acquisition or disposal; and
- (c) the Directors and each of them be and are hereby authorised to do all acts and things as they or each of them deem desirable, necessary or expedient to give effect to the Proposed Diversification and the Senior Living Business as they or each of them may in their or each of their absolute discretion deem fit in the interests of the Company."

#### **RESOLUTION 12: PROPOSED DIVERSIFICATION OF THE EXISTING BUSINESS TO INCLUDE THE INVESTMENT MANAGEMENT BUSINESS**

CEO shared that the investment management business is intended to build on the services and capabilities that the Company currently possesses, while also identifying external growth opportunities. For larger opportunities, the Company may collaborate with strategic partners. For example, the Company could provide asset management-related services as part of such collaborations. This approach would enable the Company to benefit across its value chain. The Company will evaluate investments that are expected to generate the best returns.

The following motion was proposed, seconded and Resolution 12 was put to the vote:

"THAT:

- (a) approval be and is hereby given for the diversification by the Group of its Existing Business to include the Investment Management Business, which includes without limitation:
  - (i) forming new subsidiaries and/or investing into entities which will act as Fund Managers (as defined in the Appendix), whether through joint ventures and/or strategic alliances with third parties; and
  - (ii) raising funds and investing in funds managed by fund managers, such as through participation by way of a limited partner or shareholder in the fund company, for the purpose of income and capital gain at the end of the fund tenure; and
- (b) the Directors and each of them be and are hereby authorised to do all acts and things as they or each of them deem desirable, necessary or expedient to give effect to the Proposed Diversification and the Investment Management Business as they or each of them may in their or each of their absolute discretion deem fit in the interests of the Company."

### **RESOLUTION 13: SHARE PURCHASE MANDATE**

Approval was sought from members for the renewal of the share purchase mandate, which explanatory notes were set out in the Annual Report.

There were no questions raised by the members present at the meeting.

The following motion was proposed, seconded and Resolution 13 was put to the vote:

"THAT:

- (a) for the purposes of Sections 76C and 76E of the Companies Act, the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire issued Shares not exceeding in aggregate the Prescribed Limit (as hereinafter defined), at such price or prices as may be determined by the Directors of the Company from time to time up to the Maximum Price (as hereinafter defined), whether by way of:
  - (i) market purchases (each a "**Market Purchase**") on the SGX-ST; and/or

- (ii) off-market purchases (each an "**Off-Market Purchase**") effected otherwise than on the SGX-ST in accordance with any equal access scheme(s) as may be determined or formulated by the Directors of the Company as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act, and otherwise in accordance with all other laws, regulations and listing rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "**Share Purchase Mandate**");
- (b) unless varied or revoked by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate in paragraph (a) of this Resolution may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the date of the passing of this Resolution and expiring on the earliest of:
  - (i) the date on which the next annual general meeting of the Company is held;
  - (ii) the date by which the next annual general meeting of the Company is required by law to be held; or
  - (iii) the date on which purchases or acquisitions of Shares are carried out to the full extent mandated;
- (c) in this Resolution:
  - "**subsidiary holdings**" has the meaning ascribed to it in the Mainboard Listing Rules of the SGX-ST;
  - "**Prescribed Limit**" means 10% of the total number of issued Shares of the Company (excluding any Shares which are held as treasury shares and subsidiary holdings) as at the date of the passing of this Resolution; and
  - "**Maximum Price**", in relation to a Share to be purchased or acquired, means an amount (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) not exceeding:
    - (i) in the case of a Market Purchase, 105% of the Average Closing Price (as hereinafter defined); and
    - (ii) in the case of an Off-Market Purchase, 120% of the Average Closing Price (as hereinafter defined),

Where:

**“Average Closing Price”** means the average of the Closing Market Prices of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the day of the Market Purchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted for any corporate action that occurs during such five-Market Day period and the day of the Market Purchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase;

**“Closing Market Price”** means the last dealt price for a Share transacted through the SGX-ST’s trading system as shown in any publication of the SGX-ST or other sources;

**“day of the making of the offer”** means the day on which the Company announces its intention to make an offer for the purchase or acquisition of Shares from shareholders of the Company, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

**“Market Day”** means a day on which the SGX-ST is open for trading in securities; and

- (d) the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to the transactions contemplated by this Resolution.”

## **POLL VOTING AND RESULTS**

Upon completion of the poll voting, the Chairman received the poll results from the Scrutineer. The results of Resolutions 1 to 13, which were presented to the attendees present, were as follows:

Resolution number and details		Total number of shares represented by votes for and against the relevant resolution	For		Against	
			Number of shares	As a percentage of total number of votes for and against the resolution (%) <sup>^</sup>	Number of shares	As a percentage of total number of votes for and against the resolution (%) <sup>^</sup>
1.	Adoption of audited Financial Statements for the financial year ended 31 December 2025, Directors' Statement and Auditor's Report	121,172,852	121,172,852	100.00	0	0.00
2.	Declaration of first and final dividend	121,172,852	121,172,852	100.00	0	0.00
3.	Re-election of Mr. Voon Yok Lin as a Director	104,482,852	104,482,452	100.00	400	0.00
4.	Re-election of Mr. Chan Mun Wei as a Director	121,172,852	121,172,452	100.00	400	0.00
5.	Re-election of Mr. Bruno Sergio Valsangiacomo as a Director	121,172,852	121,172,452	100.00	400	0.00
6.	Re-election of Mr. Seow Chin Heng, Adrian as a Director	121,172,852	121,172,452	100.00	400	0.00
7.	Approval of Directors' Fees for FY2025	121,172,852	121,172,452	100.00	400	0.00
8.	Re-appointment of Ernst & Young LLP as Auditor and authorise Directors to fix the Auditor's remuneration	121,172,852	121,172,452	100.00	400	0.00
9.	Authority to issue shares pursuant to Section 161 of the Companies Act 1967	121,172,852	121,126,652	99.96	46,200	0.04
10.	Authority to grant awards and allot and issue shares under the 2024 BBR Share Plan	86,853,978	86,807,778	99.95	46,200	0.05
11.	Proposed Diversification of the Existing Business to include the Senior Living Business	121,172,852	121,172,452	100.00	400	0.00
12.	Proposed Diversification of the Existing Business to include the Investment Management Business	121,172,852	121,172,452	100.00	400	0.00
13.	Proposed renewal of Share Purchase Mandate	121,172,852	121,172,452	100.00	400	0.00

<sup>^</sup> Percentage shown is rounded to nearest 2 decimal places

Based on the poll results, Chairman declared that all the motions were carried.

**CLOSURE**

As there were no other businesses, the Chairman declared the Meeting closed and thanked all who attended the Meeting.

Signed as a correct record of the proceedings.

LIM BOON CHENG  
Chairman