



UEN: 199304349M

(Incorporated in the Republic of Singapore)

PROXY FORM

**IMPORTANT: PLEASE READ THE NOTES OVERLEAF
BEFORE COMPLETING THIS PROXY FORM**

Important:	
1.	Relevant intermediaries as defined in Section 181 of the Companies Act 1967 of Singapore may appoint more than two (2) proxies to attend, speak and vote at the Annual General Meeting.
2.	This Proxy Form is not valid for use by CPF/SRS Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
3.	CPF/SRS investors who wish to attend and vote at the Annual General Meeting should contact their CPF/SRS Approved Nominee (as may be applicable).

*I/We (Name) _____ NRIC No./Passport No./UEN: _____

of (Address) _____

being a *member/members of **BBR HOLDINGS (S) LTD** ("Company"), hereby appoint

Name	NRIC/Passport No.		
		No. of Shares	%
Address			

*and/or

Name	NRIC/Passport No.		
		No. of Shares	%
Address			

or failing *him/her/they, or if no person is named above, hereby appoint the Chairman of the Meeting as *my/our proxy/proxies to vote for *me/our behalf at the 32nd Annual General Meeting ("**AGM**") of the Company to be held at 50 Changi South Street 1, BBR Building, Singapore 486126 on Wednesday, 29 April 2026 at 4:00 p.m. and at any adjournment thereof.

*I/we direct *my/our *proxy/proxies to vote for, against or abstain the Resolutions to be proposed at the AGM as indicated below. If no specific direction as to voting is given or in the event of any matter arising at the AGM, *my/our *proxy/proxies will vote or abstain from voting at *his/her own discretion.

No	Ordinary Resolutions – Ordinary Business	For [#]	Against [#]	Abstain [#]
1.	Adoption of audited Financial Statements for the financial year ended 31 December 2025, Directors' Statement and Auditor's Report			
2.	Declaration of first and final dividend			
3.	Re-election of Mr. Voon Yok Lin as a Director			
4.	Re-election of Mr. Chan Mun Wei as a Director			
5.	Re-election of Mr. Bruno Sergio Valsangiacomo as a Director			
6.	Re-election of Mr. Seow Chin Heng, Adrian as a Director			
7.	Approval of Directors' Fees for FY2025			
8.	Re-appointment of Ernst & Young LLP as Auditor and authorise Directors to fix the Auditor's remuneration			
	Ordinary Resolutions – Special Business			
9.	Authority to issue shares pursuant to Section 161 of the Companies Act 1967			
10.	Authority to grant awards and allot and issue shares under the 2024 BBR Share Plan			
11.	Proposed Diversification of the Existing Business to include the Senior Living Business			
12.	Proposed Diversification of the Existing Business to include the Investment Management Business			
13.	Proposed renewal of Share Purchase Mandate			

* Delete where applicable

Voting will be conducted by poll. If you wish to exercise all your votes "**For**" or "**Against**" or "**Abstain**" a resolution, please indicate with a "**X**" within the box provided in respect to the resolution. Alternatively, please indicate the number of votes within the box in respect of that resolution. In the absence of specific directions in respect of a specific resolution, that resolution will be treated as invalid.

Dated this _____ day of April 2026

Total number of shares held in	
Depository Register	
Register of Members	

Signature(s) of the Shareholder(s) /
Common Seal of Corporate Shareholder



Notes:

1. Member should insert the total number of shares held.
- 1.1 If the member has shares entered in the Depository Register (as defined in section 81SF of the Securities and Futures Act 2001 of Singapore), please insert that number of shares.
- 1.2 If the member has shares registered in the Register of Members, please insert that number of shares.
- 1.3 If the member has shares entered in the Depository Register and shares registered in the Register of Members, please insert the aggregate number of shares entered in the Depository Register and registered in the Register of Members.
- 1.4 If no number of shares is inserted, the Proxy Form shall be deemed to relate to all the shares held by the member.
2. This Proxy Form is not valid for use by investors and shall be ineffective for all intents and purposes if used or purported to be used by them. An investor who wishes to vote should instead approach his/her relevant intermediary as soon as possible to specify his/her voting instructions. A CPF/SRS investor who wishes to vote should approach his/her CPF Agent Bank or SRS Operator at least 7 working days before the date of the AGM to submit his/her vote.
3. The Proxy Form must be under the hand of the appointor or his attorney duly authorised in writing. Where the Proxy Form is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
4. Where the Proxy Form is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof shall be lodged with the Proxy Form, failing which the Proxy Form may be treated as invalid.

Please fold here

AFFIX
POSTAGE
STAMP

The Company Secretary
BBR HOLDINGS (S) LTD
50 CHANGI SOUTH STREET 1
BBR BUILDING
SINGAPORE 486126

Please fold here

5. The duly executed Proxy Forms must be submitted to the Company in the following manner, not less than seventy-two (72) hours before the time appointed for holding the AGM:
 - (a) if submitted by post, must be deposited at the registered office of the Company at **50 Changi South Street 1, BBR Building, Singapore 486126**;
 - (b) if submitted electronically, be sent by email to **agm@bbr.com.sg**;A member who wishes to submit hard copy of the Proxy Form, must complete with specific voting instructions and sign the Proxy Form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above.
6. The Company shall be entitled to reject the Proxy Form if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the Proxy Form.
7. In the case of a member whose shares are entered in the Depository Register, the Company may reject any Proxy Form lodged if such member is not shown to have shares entered in the Depository Register as at seventy-two (72) hours before the time appointed for the holding of the AGM, as certified by The Central Depository (Pte) Limited to the Company.

Personal Data Privacy

By submitting the Proxy Form, the member is deemed to have accepted and agreed to the personal data privacy terms as set out in the Notice of 32nd Annual General Meeting dated 10 April 2026.

"Personal data" in the Proxy Form has the same meaning as "personal data" in the Personal Data Protection Act 2012.